

Message Information

Date 02/07/2009 05:46 PM
From "Kathy Baczko" <kbaczko@clintonfoundation.org>
To LisaP Jackson/DC/USEPA/US@EPA
cc
Subject Clinton Climate Initiative

Message Body

Dear Secretary Jackson,

It was a pleasure to meet you at the reception for Secretary Clinton Monday evening. I wanted to follow up with information (attached) that describes in more detail the Clinton Climate Initiative and the range of sectors addressed in its mission to reduce dramatically greenhouse gas emissions.

We look forward to the progressive leadership from the new administration and the EPA as you bring renewed attention to serious climate issues. Please let me know if you would like any further information.

With all best issues,

Kathy

Kathy Baczko
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Clinton Climate Initiative
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CCI Overview (4 pg) 08.20.08.pdf



CCI - Building Retrofit Overview (2-pg) 08.13.08.pdf



CCI - Outdoor Lighting Overview (2-pg) 08.13.08.pdf



CCI - Waste Management Overview (2-pg) 08.13.08.pdf

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CLINTON CLIMATE INITIATIVE

President Clinton launched the Clinton Climate Initiative (CCI) in August 2006 to make a difference in the fight against climate change in practical, measurable, and significant ways. In its first phase, CCI is serving as the exclusive implementing partner of the C40 Large Cities Climate Leadership Group, an association of large cities around the world that have pledged to accelerate their efforts to reduce greenhouse gas emissions. CCI is assisting partner cities to develop and implement large scale projects that result in substantial energy use and emissions reductions.

The C40 consists of 40 large cities: Addis Ababa, Athens, Bangkok, Beijing, Berlin, Bogota, Buenos Aires, Cairo, Caracas, Chicago, Delhi, Dhaka, Hanoi, Hong Kong, Houston, Istanbul, Jakarta, Johannesburg, Karachi, Lagos, Lima, London, Los Angeles, Madrid, Melbourne, Mexico City, Moscow, Mumbai, New York, Paris, Philadelphia, Rio de Janeiro, Rome, Sao Paulo, Seoul, Shanghai, Sydney, Toronto, Tokyo, and Warsaw.

The C40 also invited a number of exemplary cities to be associated with the group. Associate cities include Amsterdam, Austin, Barcelona, Copenhagen, Curitiba, Heidelberg, Portland, Rotterdam, Salt Lake City, San Francisco, Seattle, Singapore, and Stockholm. CCI will facilitate the exchange of expertise and best practices among C40 cities that are interested in implementing similar emissions reduction measures. New Orleans also was invited to join the group to assist its rebuilding efforts.

In response to growing demand, CCI is extending the benefits of its programs and purchasing assistance to additional cities, building owners, and institutions around the world.

PROGRAM IMPLEMENTATION

Urban areas can take many measures to become more energy-efficient, use cleaner energy, and reduce greenhouse gas emissions. These include:

- Energy audits and retrofits of existing buildings
- Green building codes and standards
- Recycling, composting, and use of solid waste to generate energy
- Installation of more energy efficient traffic and street lighting
- Use of clean vehicles and fuels in municipal fleets
- Creation of bus rapid transit systems and bicycle paths
- Schemes to reduce traffic, such as congestion charges
- Energy efficiency upgrades of municipal water and sanitation systems
- Implementation of renewable and distributed energy systems

Many of these actions have already been taken in individual cities, but they are not widespread practices. CCI is working with C40 cities and other partners to develop programs that can be scaled up globally. CCI will use the same business-oriented approach proven successful in other Clinton Foundation endeavors to make a practical, measurable, and significant contribution to the battle against global warming.

ENERGY EFFICIENCY BUILDING RETROFIT PROGRAM

In May 2007, at the C40 Large Cities Climate Summit in New York, President Clinton announced the creation of CCI's first major program, an Energy Efficiency Building Retrofit Program. This program brings together many of the world's largest energy service companies, financial institutions, and cities in a landmark effort to reduce energy consumption in existing buildings. In most cities, buildings are responsible for more than 50 percent of greenhouse gas emissions, and for more than 70 percent of emissions in mature cities such as New York and London.

One way for cities to significantly reduce energy use and greenhouse gas emissions is to retrofit their public and private buildings to incorporate more energy-efficient products, technologies, and systems. Building retrofits can reduce energy use by 20 to 50 percent and pay for themselves over a number of years through cost savings on energy bills.

An industry of Energy Services Companies (ESCOs) has developed in recent decades to conduct energy audits of buildings, identify opportunities to make them more energy efficient, and manage the implementation of building retrofit projects. This form of energy efficiency work is called energy performance contracting (EPC). Many of the world's leading ESCOs have agreed to contractually guarantee energy savings and maximum project cost on each project, and to compensate a building owner financially for any shortfalls or to make additional product retrofits at no cost to ensure that the performance targets are reached. CCI partner ESCOs have also entered into agreements with CCI to execute projects under a unique set of contracting terms and conditions that incorporate best practices, and to scale up their delivery capacity to meet increased demand for building retrofits. These best practices include greater transparency, standardization, and streamlining of pricing and processes to reduce project cost and business risk.

For many building owners, capital costs are a barrier to investing in building retrofits. Using energy performance contracting (EPC), a building retrofit generates guaranteed energy savings over a number of years whose value exceeds the cost of the retrofit project. Under the program, owners may receive 100 percent financing for a retrofit project, based on the projected cost-savings, allowing them to proceed without initial capital expenditure.

Building retrofit projects may be structured so that energy cost savings exceed payment requirements from day one. In this way, owners immediately realize the positive impact energy efficiency can have on operating budgets. Typically, building owners keep an increasing fraction of the energy cost savings as the loan is repaid. Once the loan is fully repaid, owners retain all of the cost savings.

Leading financial institutions working with CCI are committing expertise and capital to funding retrofit projects. CCI is also developing innovative, multi-level financing structures for owners with unusual needs. These can include special purpose vehicles or outside lease agreements that allow building owners to obtain financing without encumbering their own balance sheets directly. Any local and national financial institutions are invited to participate in these efforts.

Building on experience gained in initial retrofit projects, CCI aims to develop standardized models and packages for procurement, contracting, project implementation, financing, and measurement that can be replicated and expanded. Our goal is to dramatically scale up the global market for building retrofits, accelerating permitting processes, standardizing financing packages, and educating both owners and occupants about the benefits of energy efficiency.

CCI is already working with municipalities, private building owners, schools, universities, public housing authorities, and other entities around the world to implement building retrofits more quickly and efficiently.

WASTE MANAGEMENT

CCI is assisting partner cities with development of integrated and advanced waste management systems. Key characteristics of these systems include capture and utilization of methane from open landfills, treatment of organic waste through composting and anaerobic digestion, and recycling of household and construction and demolition waste. CCI is identifying local solutions for integrated and advanced waste management that reflect environmental best practices, economic viability, and local circumstances, and we are helping cities to create the business plans and financing mechanisms for them. CCI has built partnerships with a wide variety of organizations, including those in the operations, equipment supply, and finance sectors to assist cities with waste project implementation

TRANSPORTATION

CCI is helping cities to develop and implement public transportation and non-motorized transit systems. In some cities, CCI is helping to create and expand bus rapid transit (BRT) systems. In partnership with technical expert groups, CCI is assisting with route optimization and operational planning, analysis of clean fuel and vehicle options for BRT systems, and development of financing mechanisms. CCI also is working with interested cities to develop bike sharing programs based on global best practices, and with cities and suppliers to lower product prices and to help coordinate test fleets for clean technology vehicles in cities, specifically for hybrid diesel and ethanol buses.

OUTDOOR LIGHTING

CCI is working to stimulate the market for advanced, energy-efficient street and traffic lights in cities around the world. By replacing street lights with energy-efficient LED and induction technologies, cities can reduce energy use related to street lighting by up to 40 percent. By replacing traffic lights with LED technologies, cities can reduce energy use related to traffic lighting by up to 90 percent. CCI's Outdoor Lighting Program offers technical, programmatic, and coordination assistance to interested cities. This program is assisting cities with both pilot projects and scale up retrofit opportunities.

CLEAN ENERGY

CCI will be assisting select partner cities to develop and implement large scale projects to accelerate the deployment of clean energy generation.

One area of focus is carbon capture and sequestration from fossil fuel plants. CCI is assisting interested governments in efforts to explore the feasibility of creating integrated CO₂ networks that involve carbon capture at multiple sites, transportation, and storage. This would eliminate CO₂ emissions from existing coal plants, natural gas plants, and industrial plants, as well as any new plants to be built in the future. CCI is currently providing assistance in creating the business plans for these projects. If they proceed, CCI will help to organize and mobilize possible technical and financial partners.

Another area of focus is solar thermal energy generation. CCI is assisting interested governments in efforts to explore the feasibility of creating solar parks that create a predictable environment for investments and lower the costs of energy generation.

CCI is also exploring how to scale up geothermal energy and other renewable energy.

DEVELOPMENT

CCI will be assisting select national governments in their broad climate change planning and project activities, in areas including forestry and land use, clean energy, and waste.

ADDITIONAL PROGRAMS

CCI is developing programs in water and wastewater, ports, airports, and other areas.

PURCHASING ALLIANCE

CCI is working to leverage the buying potential of cities throughout the world to achieve favorable pricing on – and thus faster adoption of – energy-efficient and clean energy products and technologies. CCI has negotiated discounts on products including lighting, chillers, solar control window films, and “cool” roofing that will help to lower the costs of building retrofits. CCI has also negotiated discounts on clean technology vehicles, energy efficient street and traffic lights, and other products that will be deployed in cities through CCI programs. CCI aims to facilitate and accelerate product deployment by building scalable models around the piloting and roll out of strategic products and technologies.

MEASUREMENT TOOLS

CCI has partnered with Microsoft, ICLEI, and the Center for Neighborhood Technology to develop common greenhouse gas emissions measurement tools that allow cities to establish a baseline on their emissions, track the effectiveness of their emissions reduction programs, and share what works and does not work with each other. CCI will deploy these tools and initiate data collection systems in each of our partner cities, enabling us to measure the effectiveness of the various projects that we help them to implement in concrete metrics. These tools will enable cities to do an inventory of greenhouse gas emissions by point source, informing where and how they direct their emissions reduction activities. Common measurement systems also will allow cities to relate the emissions reductions, energy savings, cost savings, and other benefits of projects in foreign cities to expected benefits in their own local contexts. An online information network will include forums for technical experts and policymakers in different cities to access data and to engage one another in dialogue about best practices.



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WASTE MANAGEMENT PROGRAM

CCI's Waste Management Program supports practical action to reduce and prevent greenhouse gas emissions from municipal solid waste. Methane emitted from landfills constitutes 12 percent of the world's total methane emissions, or the equivalent of 750 million tons of CO₂. Maximizing waste diversion from landfills reduces greenhouse gas emissions and frees up valuable resources that can be utilized as energy, re-processed into useful materials, or added to depleted soil for rehabilitation and added productivity.

APPROACH

CCI works directly with cities to develop integrated and advanced waste management solutions, providing assistance from strategy to implementation of the waste management project.

CCI first engages with cities to identify areas where our programmatic offerings can be most beneficial, focusing on the issues and challenges of current and prospective waste management systems.

The goal of this dialogue is to identify solutions that embody environmental best practice, economic viability, and alignment with local circumstances. Subsequently, CCI helps cities move toward implementation by facilitating interaction with outside resources. CCI has built partnerships with a wide variety of organizations across the non-profit, operations, equipment supply, and finance sectors. Where appropriate, we bring the capabilities of these partners together in the most transparent and efficient manner possible to help implement projects.

KEY AREAS OF FOCUS

1. Climate-friendly management of organic waste stream. Rather than deposit organic matter at landfills where it slowly decays and produces methane over several decades, CCI targets alternative technologies for treating organic waste, such as composting and anaerobic digestion, to reduce the amount of waste sent to landfills and generate useful byproducts, such as energy and soil additives.
2. Capture of methane gas from existing landfills. Reducing methane emissions has strong environmental and economic benefits, as methane is 23 times more potent as a greenhouse agent than CO₂, and can be combusted and utilized for energy generation and heat production.
3. Recycling of construction & demolition waste. Up to 90% of these materials can be reused in road building and infrastructure development, thus reducing the requirements for energy-intensive production of new asphalt and cement.
4. Recovery of recyclable commodities, such as metals, glass, paper & plastic. Recovery frees valuable landfill space, further refines the solid waste stream, and supports energy efficiency through recycling rather than manufacturing new goods from raw materials.

ADDITIONAL SUPPORT

Through our relationships with best practice cities, CCI can also facilitate additional support, including strategic planning for long-term municipal solid waste solutions, leadership and management training for municipal solid waste officials, and the creation of RFP and contractual documentation to ensure transparency in procurement and implementation processes.

ANALYTICAL TOOL

CCI has developed an analytical tool that quantifies the environmental and economic impacts of implementing various waste management solutions. The CCI waste team, together with local officials and experts from best practice cities and partner organizations, works to examine a City's current waste management systems and potential areas for improvement. Technologies are considered based upon their economic and environmental applicability, an optimal strategy is designed, and recommendations are made to the City. Following government approval, CCI works to assist the City draft public tender documents, with the overarching goal of streamlining the processes and enhancing transparency. CCI's existing relationships are brought into play as the City explores financing options, private partnerships, and technical expertise.

SUPPLIER RELATIONS

CCI's Waste Management Program aims to develop strategies and methods of implementation that accelerate market demand for environmentally friendly processes for waste management. As such systems and products are highly customized, they require the expertise of industry leaders. CCI is currently working to partner with equipment, technology and service providers in an effort to bring valuable insights to projects and expedite the establishment of systems that both maximize the revenue potential of a City's waste and reduce greenhouse gas emissions.



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OUTDOOR LIGHTING PROGRAM

CCI's Outdoor Lighting Program helps cities around the world improve the energy efficiency of street and traffic light systems through a combination of technical, purchasing, and project assistance. CCI works directly with cities to initiate new projects and move existing ones forward more quickly and cost effectively. Currently, outdoor lighting systems account for more than 1 percent of all end-use electricity, and between 10 and 40 percent of a municipal government's electricity spending and greenhouse gas emissions. Today, innovative new technologies – high-efficacy lamps, ultra-efficient electronics, and centralized control systems – are dramatically changing the standard for cost-effective outdoor lighting.

ADVANCED STREET LIGHTS

Energy-efficient technologies such as LED, induction and ceramic metal halide can enable cities to reduce street light energy use up to 50 percent, and up to 60 percent when used with centralized, intelligent control systems. Longer life expectancies – up to 100,000 hours, or over four times the lifespan of a conventional high-pressure sodium vapor streetlight – complement these energy savings and reduce the lifecycle cost of projects. Typically, street light projects pay for themselves in three to seven years.

LED TRAFFIC SIGNALS

While energy-efficient LED traffic signals are a mature product in the United States with over 70 percent of signals converted, aggregate worldwide adoption is less than 20 percent. Opportunities for energy savings and associated greenhouse gas reductions are significant. By replacing conventional incandescent signals with LEDs, cities can reduce traffic signal energy use up to 90 percent, and longer life expectancies of LED signals can reduce maintenance costs by approximately 75 percent. Traffic signal retrofits typically pay for themselves in one to three years.

OUTDOOR LIGHTING PROGRAM SERVICES

CCI's technical and purchasing assistance to cities for street and traffic light projects will vary based on the city's technical expertise, staffing, and experience. In general, projects will include one or more of the following services:

TECHNICAL ASSISTANCE

- Education – Information on outdoor lighting technologies, market dynamics, and case studies of relevant projects.
- Specifications Development – Assistance with product specifications for pilot or full-scale projects. Includes collaboration with research organizations and manufacturers, and sharing of other cities' best practices, where relevant.

- Cost-Justification Analysis – Lifecycle cost and payback analyses tailored to cities' unique equipment, performance, and operation and maintenance requirements.
- Emissions Abatement Analysis – Greenhouse gas reduction estimates for lighting project scenarios.

PURCHASING ASSISTANCE

- Vendor Introductions and Discounts – Introductions to CCI partner suppliers and energy services companies. Access to CCI-negotiated discounts, where geographically available and accessible within the framework of local procurement rules.
- Financial Advisory Services – Consultation on project financing options, including Clean Development Mechanism (CDM) projects. Introductions to local and global lending institutions, where relevant.

PROJECT MANAGEMENT

- Stakeholder Engagement and Coordination – Identification and coordination of industry, vendor, utility, and government stakeholders critical to project success.
- Project Coordination – General assistance to cities with project tasks, as needed.
- City-City Collaboration – Facilitation of dialogue among cities on specifications, tenders, pilot projects, and large-scale deployments.



CLINTON CLIMATE INITIATIVE

ENERGY EFFICIENCY BUILDING RETROFIT PROGRAM

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ENERGY EFFICIENCY BUILDING RETROFIT PROGRAM

In May 2007, President Clinton announced the creation of CCI's Energy Efficiency Building Retrofit Program. This program brings together many of the world's largest energy service companies, financial institutions, and cities in a landmark effort to reduce energy consumption in existing buildings across the municipal, private, commercial, educational, and public housing sectors. Buildings are responsible for more than 50 percent of greenhouse gas emissions in most cities, and for more than 70 percent of emissions in mature cities such as New York and London. Retrofitting public and private buildings to incorporate more energy efficient products, technologies, and systems can significantly reduce energy use and pay for itself through energy cost savings.

ENERGY PERFORMANCE CONTRACTING

CCI has developed best practices in energy performance contracting (EPC) in cooperation with global industry leaders. Many of the world's leading energy service companies (ESCOs) have entered into agreements with CCI to execute projects under a unique set of contracting terms and conditions that incorporate these best practices and scale up their delivery capacity to meet increased demand for building retrofits. CCI's best practices for energy performance contracting include greater transparency, standardization, and streamlining of pricing and processes to reduce project cost and business risk. ESCOs who support the CCI vision agree to contractually guarantee energy savings and maximum project cost on each project and to compensate the owner financially for shortfalls or to make additional product retrofits at no cost to ensure that the performance targets are reached.

EPC and ESCOs have made more than US\$ 20 billion of building retrofit investments in the last 20 years. During this time, CCI partners ESCOs have fulfilled 99.7 percent of their guarantees, and they have made up the difference in the other 0.3 percent.

RETROFIT FINANCING

For many building owners, capital costs are a barrier to investing in building retrofits. Using energy performance contracting (EPC), a building retrofit generates guaranteed energy savings over a number of years whose value exceeds the cost of the retrofit project. Under the program, owners may receive 100 percent financing for a retrofit project, based on the projected cost-savings, allowing them to proceed without initial capital expenditure.

Using an EPC approach, owners retain 100 percent of the energy cost savings from their projects. These savings can be used to repay loans for the work, or can be kept by the owner. There are many ways to finance building retrofits, including options that do not require political action. Projects may be structured so that energy cost savings exceed payment requirements from day one. In this way, owners immediately realize the positive impact energy efficiency can have on operating budgets.

Leading financial institutions working with CCI are committing expertise and capital to funding retrofit projects. CCI is also developing innovative, multi-level financing structures for owners with unusual needs. These can include special purpose vehicles or outside lease agreements that allow building owners to obtain financing without encumbering their own balance sheets directly. Local and national financial institutions and other funds providers are invited to participate in these efforts.

PURCHASING ASSISTANCE

CCI is working to leverage the buying potential of cities throughout the world to achieve favorable pricing on – and thus faster adoption of – energy-efficient and clean energy products and technologies. We have negotiated discounts on products including lighting, chillers, solar control window films, and “cool” roofing, and we continue to target additional products. These discounts also will help to lower the costs of building retrofits.

SHARING BEST PRACTICES

Building on the experience gained in initial retrofit projects, CCI aims to develop standardized models and packages for procurement, contracting, project implementation, financing, and measurement that can be replicated and expanded. Our goal is to dramatically scale up the global market for building retrofits, accelerating permitting processes, standardizing financing packages, and educating both owners and occupants about the benefits of energy efficiency. CCI is currently working with municipalities, private building owners, schools, universities, public housing authorities, and other entities around the world to implement building retrofits quickly and efficiently.

BILL, HILLARY & CHELSEA CLINTON FOUNDATION

October 23, 2014

The Honorable Regina McCarthy
Administrator
United States Environmental Protection Agency
William Jefferson Clinton Building South
1200 Pennsylvania Avenue, N.W.
Room 3000, MC 1101A
Washington, D.C. 20460

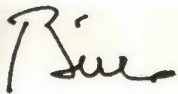
Dear Gina:

Hillary, Chelsea, and I want to thank you for speaking at the Clinton Global Initiative's 10th Annual Meeting. We couldn't have had such a successful event without your knowledge and expertise.

Since our first meeting, CGI has built a network of leaders from the public, private, and non-governmental sectors who are committed to taking action, forming partnerships, and making a difference in the world. Now in our tenth year, members of our community have made more than 3,100 Commitments to Action, which are empowering more than 430 million people to live their best life stories all around the globe. These commitments represent the positive changes we can all make when we work together—across borders, sectors, and societies—toward a common goal.

Thank you again for joining us, and for sharing your passion and ideas with the CGI community.

Sincerely,





WILLIAM JEFFERSON CLINTON

April 19, 2010

The Honorable Lisa Jackson
Administrator
Environmental Protection Agency
Ariel Rios Building
1200 Pennsylvania Avenue, N.W.
Washington, D.C. 20460

Dear Lisa:

I am pleased to invite you to the 2010 Annual Meeting of the Clinton Global Initiative (CGI), to be held from September 21 – 23, in New York City.

The mission of CGI is to transform ideas into action. Over the past five years, the 1,700 projects inspired by CGI have impacted the lives of more than 220 million people in 170 countries. Today, more than 10 million children now have access to a better education, more than 12 million people have safe drinking water, and enough clean energy has been generated to power 400,000 homes around the world. As these numbers demonstrate, the hallmark of CGI is a dedication to results: our members forge effective partnerships to translate their visions for positive change into Commitments to Action.

In September 2010, we expect the audience to include approximately 1,200 individuals from around the world -- CEOs, current and former Heads of State, philanthropists, and leaders of major NGOs. The program will be structured around four Action Areas: Empowering Girls and Women, Strengthening Market-Based Solutions, Enhancing Access to Modern Technology, and Harnessing Human Potential.

Please designate a member of your staff to contact CGI Government Relations Manager, Ms. Giulia Marchiori, at 212.710.4424 or giulia.marchiori@clintonglobalinitiative.org, to RSVP or to ask any questions you may have. With your support, I am confident that our next meeting can be our most impactful gathering yet, and I hope you'll join me in September.

Sincerely,

Bill Clinton



Clinton Global Initiative

TURNING IDEAS INTO ACTION





Each CGI member is asked to make a Commitment to Action – a plan to take specific steps to alleviate poverty, improve education, increase access to health care, or create a cleaner environment.

Commitments to Action must be new, specific, and measurable. Beyond those criteria, however, members have freedom to decide what action to take. They can launch a new project, expand an existing effort, or support another member's commitment. Over the last five years, CGI members have made more than 1,700 commitments, which have improved the lives of 220 million people.



Here are just a few of the ways our members have decided to take action around the world.

One of India's favorite brands – **Britannia Industries** – committed in 2007 to develop more nutritionally-fortified food products. By 2009, it had launched a new line of iron-fortified banana-flavored biscuits, added fortification to its Tiger Cream biscuits, and removed 8,500 tons of trans-fats from its products.

In 2009, the **Robert Wood Johnson Foundation** and **Playworks** committed to roll out the Return on Recess program to 27 new cities over three years. The program uses structured recess time to improve a school's overall performance.

Procter & Gamble will provide enough PUR water purification packets to clean 4 billion liters of safe drinking water in the developing world through its nonprofit Children's Safe Drinking Water program. More than 70 partners are involved in the program including **CARE**, **Population Services International**, **Save the Children**, and **Partners in Health**.

Duke Energy and **FPL Group** plan to buy more than 10,000 new plug-in electric vehicles by 2020, jump-starting the market and reducing greenhouse gas emissions by 125,000 metric tons.

PlanetRead committed to scale up same-language subtitling, its innovative program for increasing literacy in India. The organization plans to expand same-language subtitling from eight television shows to 50.

The Jack Hidary Foundation plans to accelerate energy-efficient building retrofits by promoting an innovative financing tool: bonds that property owners would repay via annual assessments on their property tax bills.

Adaptive Eyewear will implement a pilot program to perform eye screenings and distribute self-adjusting eyeglasses in the district of Gicumbi, Rwanda.



2010 Annual Meeting

The CGI Annual Meeting is a premier gathering for heads of state, business leaders, and nonprofit directors from around the world. The 2010 Annual Meeting will take place September 21-23 in New York City.



During the CGI Annual Meeting, members make new connections and share insights and ideas. In interactive discussions, they learn about creative approaches taken by different organizations around the world. Participants analyze pressing global challenges, discuss the most effective solutions, and build lasting partnerships that enable them to create positive social change.

The 2010 Annual Meeting will include the following features:

- Plenary Sessions:** Panel discussions, featuring several world leaders and a distinguished moderator, that present cross-sector issues and global challenges to the entire CGI audience.
- Breakout Sessions:** Smaller, more interactive meetings that allow members to delve into specific topics.
- Action Networks:** Issue-focused events that allow members to break into small groups and discuss strategies for action. Space is limited to allow members to participate in robust discussions. Preference will be given to members who have been involved in affinity groups throughout the year.
- Topic Dinners:** Issue-focused dinners that give members an opportunity to engage in informal discussions about specific areas of interest.
- Clinton Global Citizen Awards:** President Clinton honors change-makers from around the world in this special ceremony. Previous honorees include His Excellency Paul Kagame, Jennifer and Peter Buffett, John T. Chambers, Julio Frenk, and Dr. Rola Dashti. The 2009 gala was hosted by Ben Stiller, and featured stunning performances by Alicia Keys and Juanes.
- Full Service Kiosks:** An on-site system that allows members to identify and contact other attendees, view up-to-date event information, and access convenient registration and meeting tools.
- CGI Exchange:** An exhibit forum at the Annual Meeting, which allows members to showcase their projects and accomplishments, learn about commitments, and network with other members.
- Private Meeting Space:** Rooms are available to allow members to meet in a private environment.
- Media Support:** Professional media specialists are available at the Annual Meeting to help members craft a robust media strategy, set up interviews with leading media outlets, and develop compelling messages and press releases. Nearly 1,000 members of the media are on-site at the Annual Meeting each year to report on the accomplishments of CGI members.



2010 Action Areas

To frame the 2010 Annual Meeting program, CGI has identified four Action Areas – strategic approaches to addressing global challenges.



Empowering Girls and Women

Around the world, girls and women continue to suffer from poverty, inadequate health care and education, early marriage, sexual violence, and discrimination. The good news is that empowering girls and women yields undeniable returns – for everyone in the community. Closing the gender gap in education adds half a percent to a country's per capita gross national product – benefits that are shared by boys and men. At the Annual Meeting members will discuss how innovative businesses and organizations can spur economic progress and improve health and education outcomes for everyone by empowering girls and women.

Enhancing Access to Modern Technology

Technology could revolutionize the education, health care, and economic opportunities available to the world's poor. Distance learning, remote medical treatment, mobile technology, e-commerce, and innovations in energy production and storage can positively affect lives, despite the lack of infrastructure found throughout the developing world. Many of these technologies can be implemented rapidly, so they can quickly deliver benefits to the poor. Members will discuss how to identify the best technologies and deploy them on a large scale, so they can reach those living at the base of the pyramid.

Harnessing Human Potential

Businesses and societies require a properly trained workforce to thrive. Yet fundamental labor-market challenges – including a lack of job creation in key industries, outdated labor practices, and insufficient investment in human capital – threaten the well-being of workforces worldwide. As the global community seeks to recover from an economic slow down, job creation will be more important than ever. Fortunately, there are opportunities to be seized in emerging industries, where jobs can be created in ways that also address social and/or environmental challenges. Members will discuss job creation opportunities and develop strategies for connecting jobs with the people who need them most.

Strengthening Market-Based Solutions

Market-based solutions show incredible promise to address daunting problems on a systemic and wide-spread scale. These approaches, however, are still in a nascent stage. Corporations are developing better business practices that meet social and environmental bottom lines, while producing profits at the same time. Nongovernmental organizations are pioneering enterprise-based models that offer potential for long-term sustainability, and governments are encouraging market-based approaches as well. Members will discuss the best strategies for bringing these solutions to scale so the benefits can be felt by more of the four billion people who subsist on less than \$3 a day.



2010 Membership Registration Form

Please provide all the information requested below.

Organization Name	City
Industry	State / Province / Region
Street Address	Postal / Zip Code
Address Line 2	Country

Annual Meeting Attendee Information

The 2010 Annual Meeting will take place September 21-23 in New York City. Annual Meeting attendees are chairmen, presidents, CEOs, executive directors, and founders of the member organization. Desired attendee is subject to final approval.

Prefix	First Name	Middle Name	Last Name
Full Name (Exactly as you would like it to appear in print and on your event credentials)			Position / Title
Telephone (Country Code + Phone Number)			Assistant's Name
Fax (Country Code + Fax Number)			Assistant's Telephone (Country Code + Phone Number)
Email			Assistant's Email

- ☐ **Yes, I would like to join as a member of CGI for 2010.***
Membership fee is \$20,000 (\$19,000 tax deductible). Membership duration is from date of acceptance to December 31, 2010.
- ☐ **No, I regret that I will not be joining CGI in 2010.**

CGI is focused on action through our member commitments. In order to help us best serve you, please provide us with the information below and our team will contact you or your designated representative to begin the process.

Area of Interest (please select one)

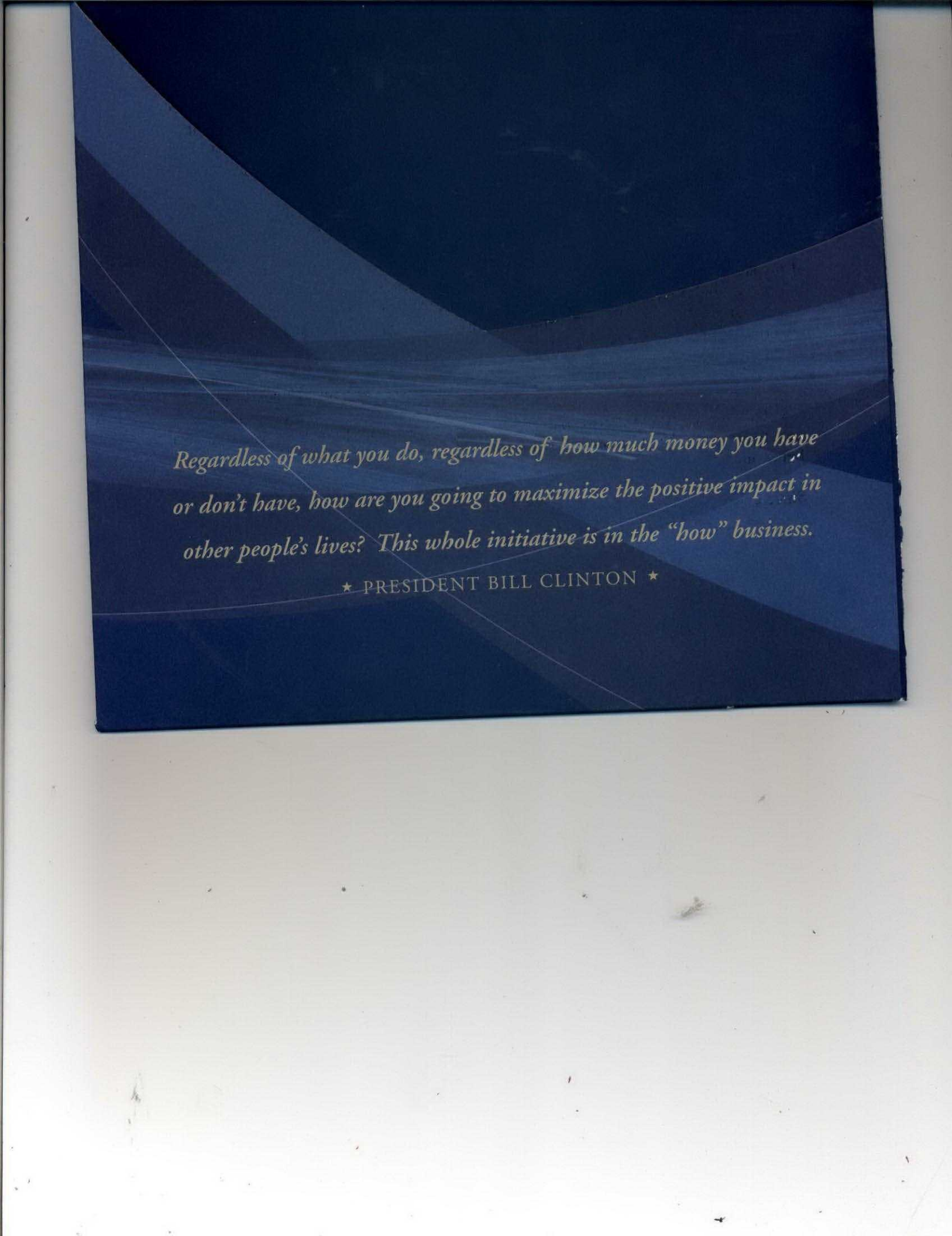
- ☐ Economic Empowerment ☐ Education ☐ Environment and Energy ☐ Global Health
- ☐ Other _____

Commitment Development Contact

Name	Position / Title
Telephone (Country Code + Phone Number)	Email

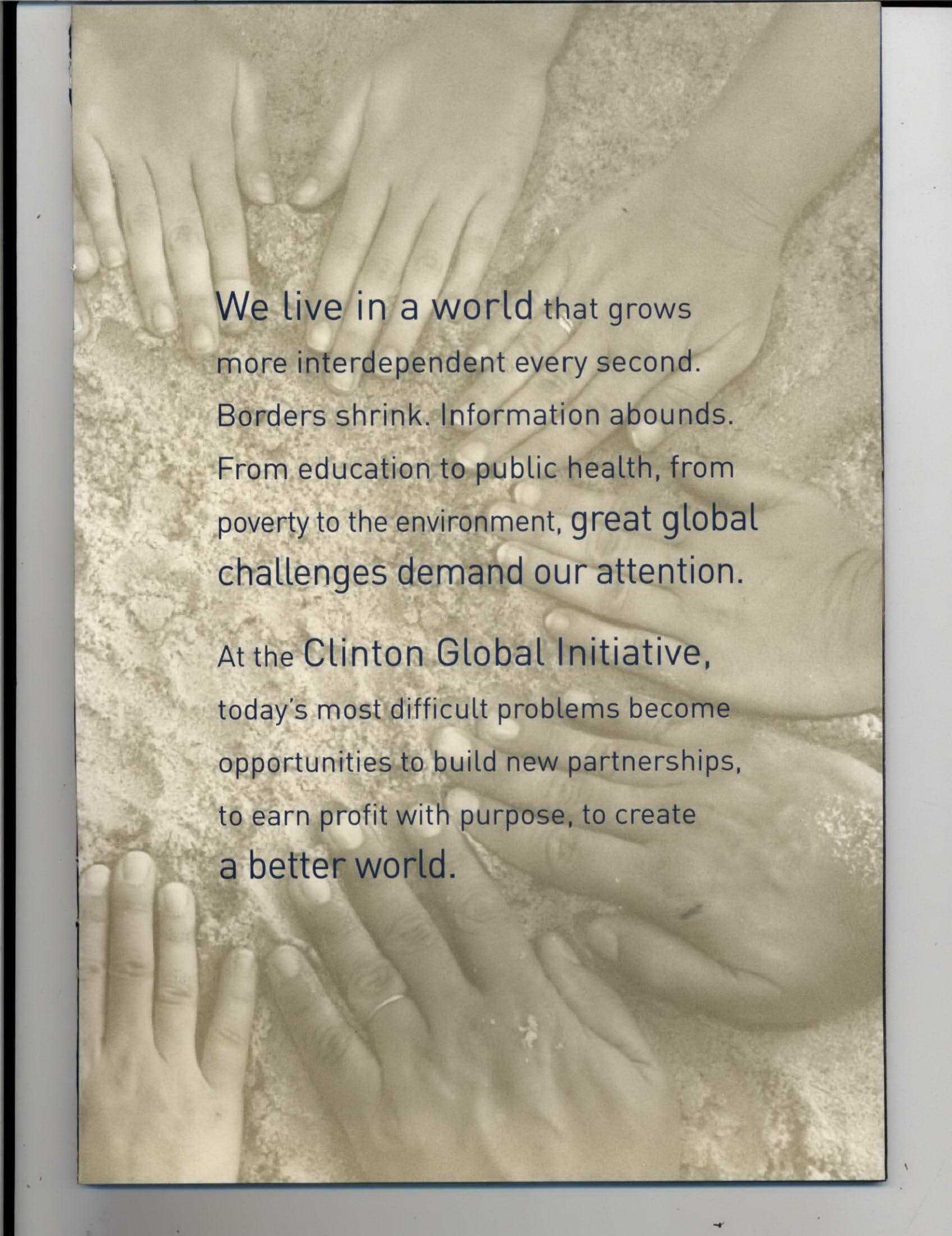
Please fax this form to +1.212.397.2258. ★ For more information please visit ClintonGlobalInitiative.org.

*Invitation is intended for the person listed above and is nontransferable. Membership materials and invoice to follow separately. The membership fee does not include travel and hotel expenses for the meeting. The estimated value received in exchange for this contribution is \$1,000. For federal income tax purposes, you may deduct your contribution less this value received. Contributions to the Clinton Global Initiative are deductible to the extent allowed by law. All payments must be remitted in U.S. Dollars. Payments may be made via check, wire transfer, or credit card.



Regardless of what you do, regardless of how much money you have or don't have, how are you going to maximize the positive impact in other people's lives? This whole initiative is in the "how" business.

★ PRESIDENT BILL CLINTON ★



We live in a world that grows
more interdependent every second.
Borders shrink. Information abounds.
From education to public health, from
poverty to the environment, great global
challenges demand our attention.

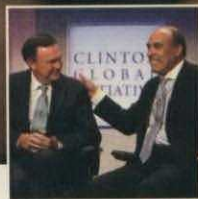
At the Clinton Global Initiative,
today's most difficult problems become
opportunities to build new partnerships,
to earn profit with purpose, to create
a better world.

58,867 **GIRLS** have received free secondary education thanks to Camfed's commitment

200 **CITIES** are implementing smart energy solutions because of the Sierra Club's Cool Cities Campaign

2,145 **AGRICULTURAL BUSINESSES** have been started in Africa as a result of Opportunity International's partnership with the John Deere Foundation

1.4 **BILLION LITERS** of safe drinking water have been purified thanks to Procter & Gamble's commitment

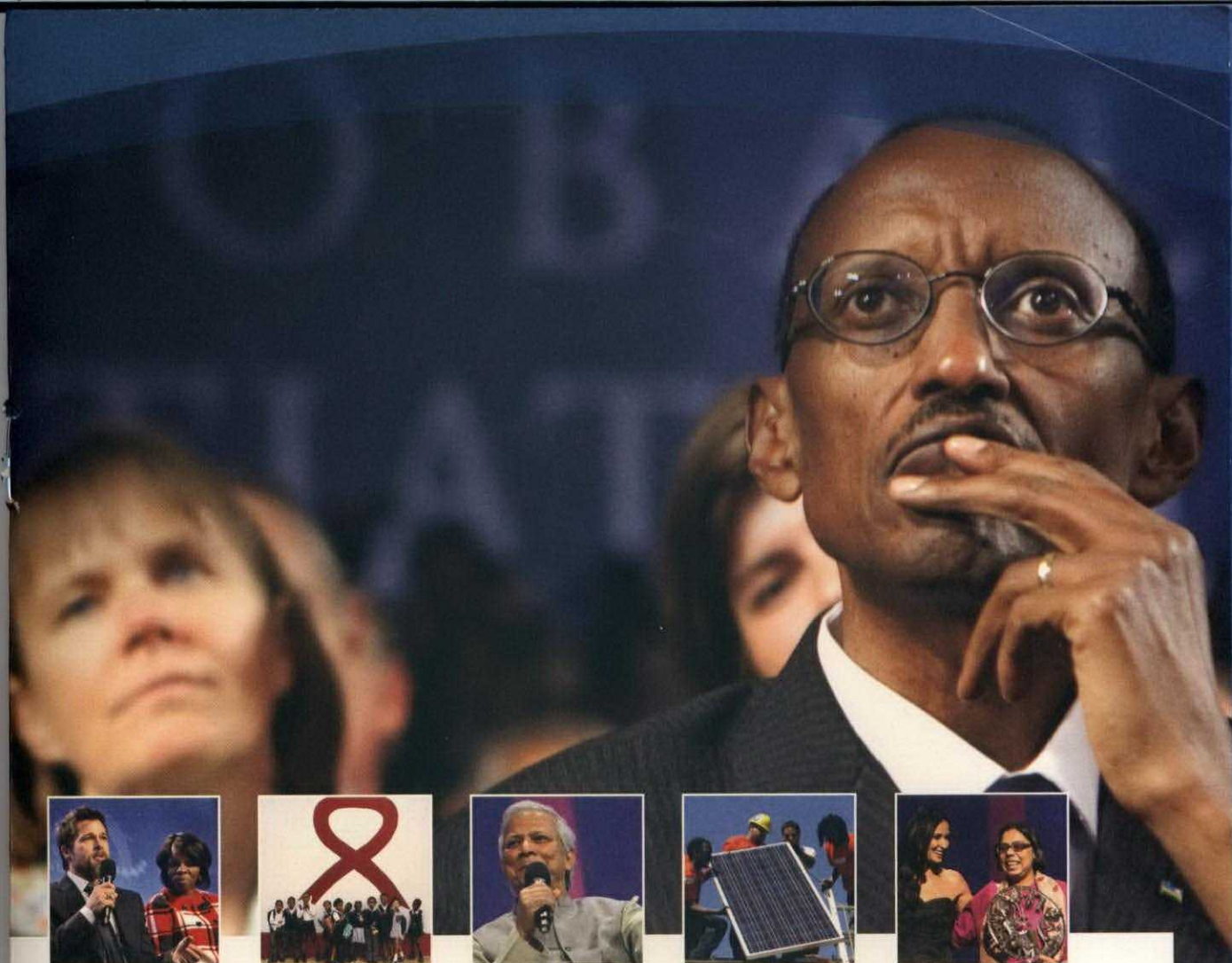


Together, we can do more.
That principle is at the core of the work we do at the Clinton Global Initiative: helping world leaders from business, government, and civil society fulfill a common mission of positive change.

A Focus on Action

At the Clinton Global Initiative (CGI), membership begins with a conversation. A dedicated Relationship Manager with expertise in one of our four Global Challenge areas – Economic Empowerment, Education, Environment & Energy, and Global Health – works with each member to outline strategic goals and avenues for action. What emerges from that discussion is a concrete, measurable plan – a Commitment to Action – that furthers the member's social or environmental objectives.

Commitments can be large or small, global or local. A multinational corporation might pledge to reduce its packaging – saving money while decreasing waste. A nonprofit might seek to expand an effective educational program. No matter their size or scope, commitments help CGI members translate practical goals into meaningful and measurable results.



Amplifying Your Impact

Throughout the year, CGI helps its members maximize their efforts and expand their work. CGI leverages its extensive network to forge cross-sector partnerships, share knowledge, provide world-class networking opportunities, and highlight members' work in the media.

Our staff works one-on-one with members to build relationships and identify potential partners. Small, year-round gatherings allow members to discuss ideas and coordinate action. At events and in publications, members report back on the progress they have made and share vital insights into what works – and what doesn't. By spotlighting successes and disseminating innovative ideas, CGI provides its members with an unparalleled opportunity to take their work to the next level.

The Annual Meeting

Chief executives. Heads of state. Directors of the world's most effective nongovernmental organizations. They all gather in New York City every September for the CGI Annual Meeting.

One of the world's premier gatherings, the Annual Meeting is covered by more than 1,000 journalists, and represents the culmination of the CGI membership experience. At this action-oriented event, members engage in interactive discussions, share insights, and hear from some of the foremost thinkers of our time. They also learn about strategies they can apply to their ongoing work.

The Annual Meeting builds momentum, creates opportunities, and ultimately helps CGI members turn ideas into action.



Becoming a CGI Member

Whether they are networking with the world's most accomplished people or deepening their engagement with the great global issues of the day, CGI members enjoy a unique experience.

The CGI membership package includes:

- ★ One invitation for your CEO, chairman, president, or executive director to attend the Annual Meeting, held each September in New York City
- ★ Access to a dedicated Relationship Manager who has expertise in one of our four Global Challenge areas: Economic Empowerment, Education, Environment & Energy, and Global Health
- ★ Relationship-building opportunities, including our new affinity groups, which allow members to discuss specific issues and coordinate action
- ★ Access to CGI Connect, a password-protected website that allows members to identify and contact each other throughout the year
- ★ Media relations support and showcasing opportunities



Membership is by invitation only and costs \$20,000, of which \$19,000 is tax deductible. **COMPLIMENTARY** Membership lasts for the calendar year, ending December 31 of the year you join.

To join CGI, please complete the enclosed registration form or email membershipinfo@clintonglobalinitiative.org.

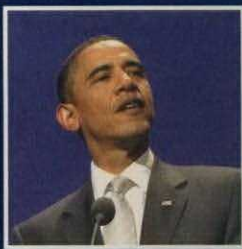


At Walmart, what we appreciate most about CGI is that each participant makes a real commitment to improve the world and then delivers on that commitment. This approach ensures that all of us who step forward are in fact making a difference and living up to President Clinton's vision.

★ MIKE DUKE, WAL-MART STORES, INC. ★

Diverse, vibrant, and results-oriented world leaders participate in the CGI community.

PRESIDENT BARACK OBAMA ★ QUEEN RANIA AL ABDULLAH, *Hashemite Kingdom of Jordan*
★ SECRETARY-GENERAL BAN KI-MOON, *United Nations* ★ MAYOR MICHAEL BLOOMBERG,
City of New York ★ LANCE ARMSTRONG, *The Lance Armstrong Foundation* ★
SIR RICHARD BRANSON, *Virgin Group Limited* ★ WARREN BUFFETT, *Berkshire Hathaway*
★ JOHN T. CHAMBERS, *Cisco* ★ ANDERSON COOPER, *CNN* ★ JAMES DIMON, *J.P. Morgan*
Chase & Co. ★ MIKE DUKE, *Wal-Mart Stores, Inc.* ★ PAUL FARMER, *Partners in Health*
★ BILL GATES, *The Bill & Melinda Gates Foundation* ★ CARLOS GHOSN,
Renault-Nissan Alliance ★ AL GORE, *The Alliance for Climate Protection* ★
JEFFREY IMMELT, *General Electric* ★ MUHTAR KENT, *The Coca-Cola Company* ★
WANGARI MAATHAI, *Green Belt Movement* ★ RUPERT MURDOCH, *News Corporation*
★ NANDAN NILEKANI, *Infosys* ★ INDRA K. NOOYI, *PepsiCo* ★ JUDITH RODIN,
The Rockefeller Foundation ★ IRENE ROSENFELD, *Kraft Foods* ★
CARLOS SLIM HELÚ, *Grupo Carso S.A. de C.V.* ★ REX W. TILLERSON, *ExxonMobil* ★
MUHAMMAD YUNUS, *Grameen Bank* ★ FAREED ZAKARIA, *Newsweek International*



I've seen the transformation that occurs ... when people are empowered to live their dreams. That's the spirit that's represented ... in the difference that CGI members have made around the world.

★ PRESIDENT BARACK OBAMA ★



CLINTON GLOBAL INITIATIVE

Established in 2005 by President Bill Clinton, the Clinton Global Initiative (CGI) convenes global leaders to devise and implement innovative solutions to some of the world's most pressing challenges. Since 2005, CGI Annual Meetings have brought together more than 125 current and former heads of state, 15 Nobel Peace Prize laureates, hundreds of leading CEOs, heads of foundations, major philanthropists, directors of the most effective nongovernmental organizations, and prominent members of the media. These CGI members have made more than 1,700 commitments valued at \$57 billion, which have already improved the lives of 220 million people in more than 170 countries. The 2010 Annual Meeting will take place from September 21-23 in New York City. The CGI community also includes CGI University (CGI U), a forum to engage college students in global citizenship, MyCommitment.org, an online portal where anybody can make a Commitment to Action, and a new initiative to provide leadership development to the most promising young professionals in public and private life.

*The Clinton Global Initiative's Annual Meeting
was ranked as the No.1 event for CEOs in 2009.*

★ FIVE-STAR CONFERENCE STUDY, WEBER SHANDWICK ★

info@clintonglobalinitiative.org

Tel: 212.397.2255

Fax: 212.397.2256

CLINTONGLOBALINITIATIVE.ORG





WILLIAM JEFFERSON CLINTON

RECEIVED

2010 NOV 16 PM 3:46

OF THE
EXECUTIVE SECRETARIAT

November 4, 2010

The Honorable Lisa Jackson
Administrator
United States Environmental Protection Agency
Ariel Rios Building
1200 Pennsylvania Avenue, N.W.
Washington, D.C. 20460

Dear Lisa:

Thank you for speaking at CGI's 2010 Annual Meeting. I appreciate that you took the time to participate and share your insight with the other attendees.

Each year, I am inspired by our members' dedication to finding concrete solutions to some of our world's most pressing challenges. The commitments generated so far have changed the lives of millions of people, and with your continued support, we can expand our impact in the years to come.

Sincerely,



WILLIAM JEFFERSON CLINTON

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2012 JUL 24 AM 11:24

OFFICE OF THE
EXECUTIVE SECRETARIAT

July 9, 2012

The Honorable Lisa P. Jackson
Administrator
United States Environmental Protection Agency
Ariel Rios Building
1200 Pennsylvania Avenue, N.W.
Washington, D.C. 20460

Dear Lisa:

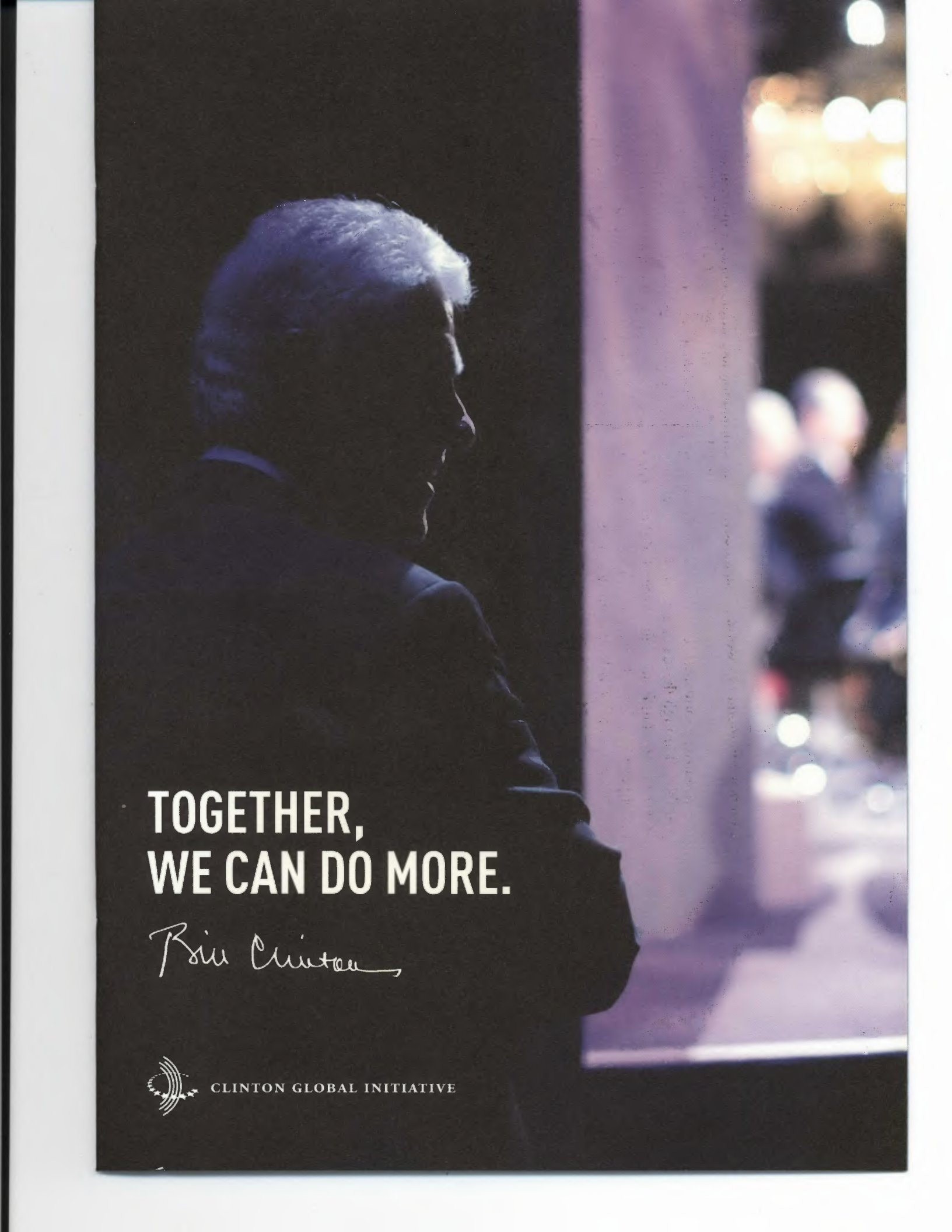
I am pleased to invite you to attend the Clinton Global Initiative (CGI) 2012 Annual Meeting, which will take place in New York City from September 23-25.

CGI is a community of world leaders dedicated to formulating and implementing innovative solutions that address the world's most pressing challenges. With over 2,100 commitments in 180 countries worldwide, our members have already accomplished far more than I ever imagined possible. Through these commitments, our community is engaging a wide array of international concerns, ranging from high levels of global poverty and environmental stress to the critical threat posed by limited access to health care and education. I am inspired by the work of CGI's devoted community as they continue to change the lives of nearly 400 million people across the globe.

The year-round efforts of CGI culminate in our Annual Meeting. Past Annual Meetings have brought together over 150 heads of state, 20 Nobel Peace Prize winners, and hundreds of leaders in the business and nonprofit sectors. Your participation would provide unique insights to our members as they continue to develop successful and innovative commitments. I hope you will join us and share in our progress.

Please designate a member of your staff to RSVP on your behalf to my Government Relations Senior Associate, Lauren Su, at 212.710.4417 or lauren.su@clintonglobalinitiative.org.

Sincerely,

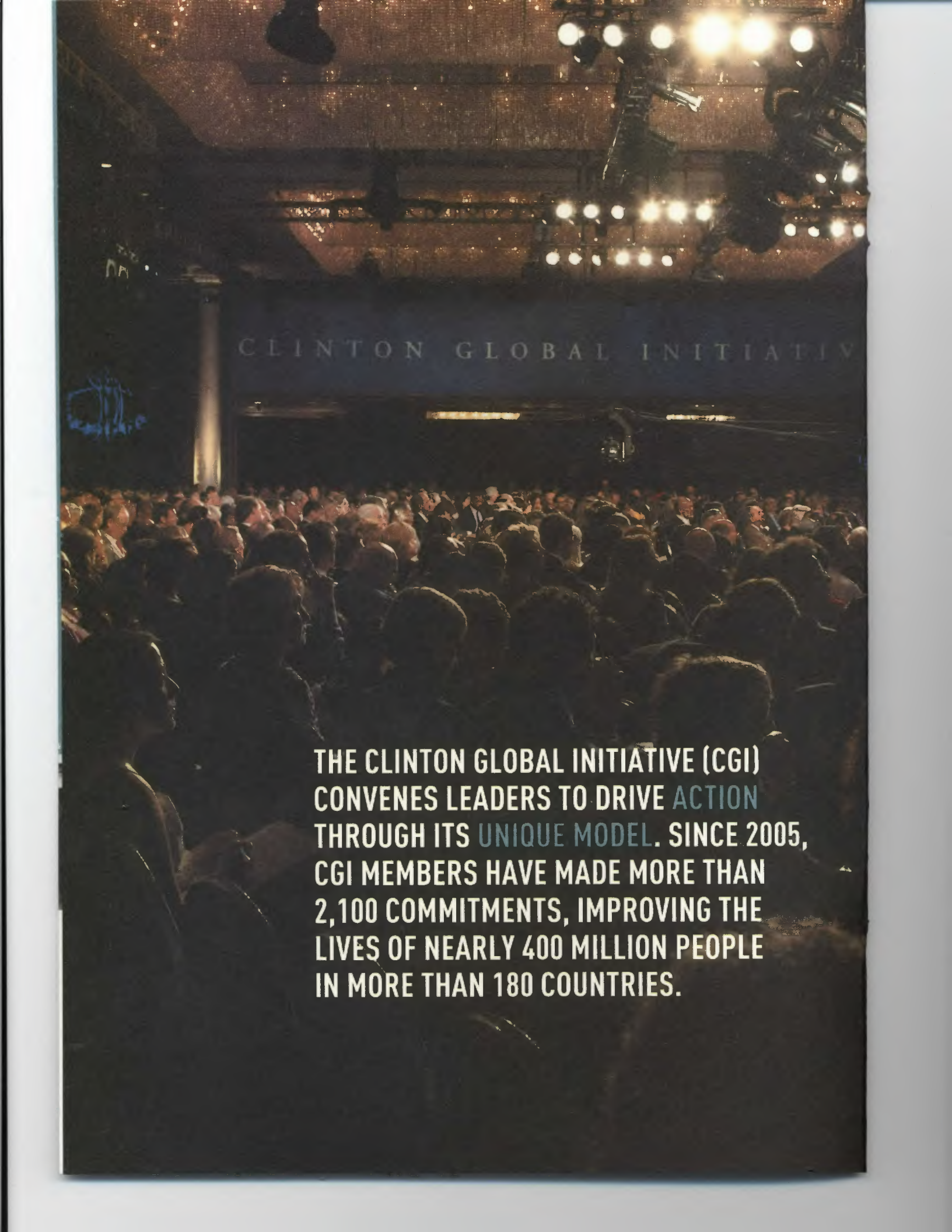
A black and white photograph of Bill Clinton in silhouette, looking out of a window at night. The background shows a blurred city street with lights and other people.

**TOGETHER,
WE CAN DO MORE.**

Bill Clinton



CLINTON GLOBAL INITIATIVE



CLINTON GLOBAL INITIATIVE

THE CLINTON GLOBAL INITIATIVE (CGI)
CONVENES LEADERS TO DRIVE ACTION
THROUGH ITS UNIQUE MODEL. SINCE 2005,
CGI MEMBERS HAVE MADE MORE THAN
2,100 COMMITMENTS, IMPROVING THE
LIVES OF NEARLY 400 MILLION PEOPLE
IN MORE THAN 180 COUNTRIES.

★ COLLABORATION

★ KNOWLEDGE BUILDING

★ NETWORKING

★ INSPIRATION



WHERE TODAY'S FOREMOST THINKERS MEET TOMORROW'S GROUNDBREAKING SOLUTIONS.

In the CGI community, visionaries push the conversation forward, inspiring all members to be creative and innovative in their collective action. At the 2011 Annual Meeting, Dr. Paul Farmer explored approaches to the global health worker shortage with a small group of CGI members; Muhammad Yunus exchanged new micro-finance ideas with fellow social entrepreneurs; and Leymah Gbowee, who two weeks later received the Nobel Peace Prize, gave a keynote address on organizing for change.

Equally inspiring are the Commitments to Action that members make through CGI. They represent bold new ways to address global challenges—implemented through new methods of partnership and designed to maximize impact.

INSPIRED ACTION

› MAKE IT RIGHT IN NEW ORLEANS, 2007

BRAD PITT AND CHEROKEE INVESTMENT PARTNERS

Rebuilding the Lower Ninth Ward in the wake of Hurricane Katrina.

150

SUSTAINABLE
HOMES BUILT



› GLOBAL ALLIANCE FOR CLEAN COOKSTOVES, 2010

THE U.S. STATE DEPARTMENT, THE U.N. FOUNDATION, AND PARTNERS

Improving livelihoods, empowering women, and combating climate change.

100

MILLION
FAMILIES IMPACTED



› ENVISION CHARLOTTE, 2010

DUKE ENERGY, CISCO, AND PARTNERS

Creating a sustainable model for uptown Charlotte, North Carolina.

20%

REDUCTION IN
ENERGY USAGE

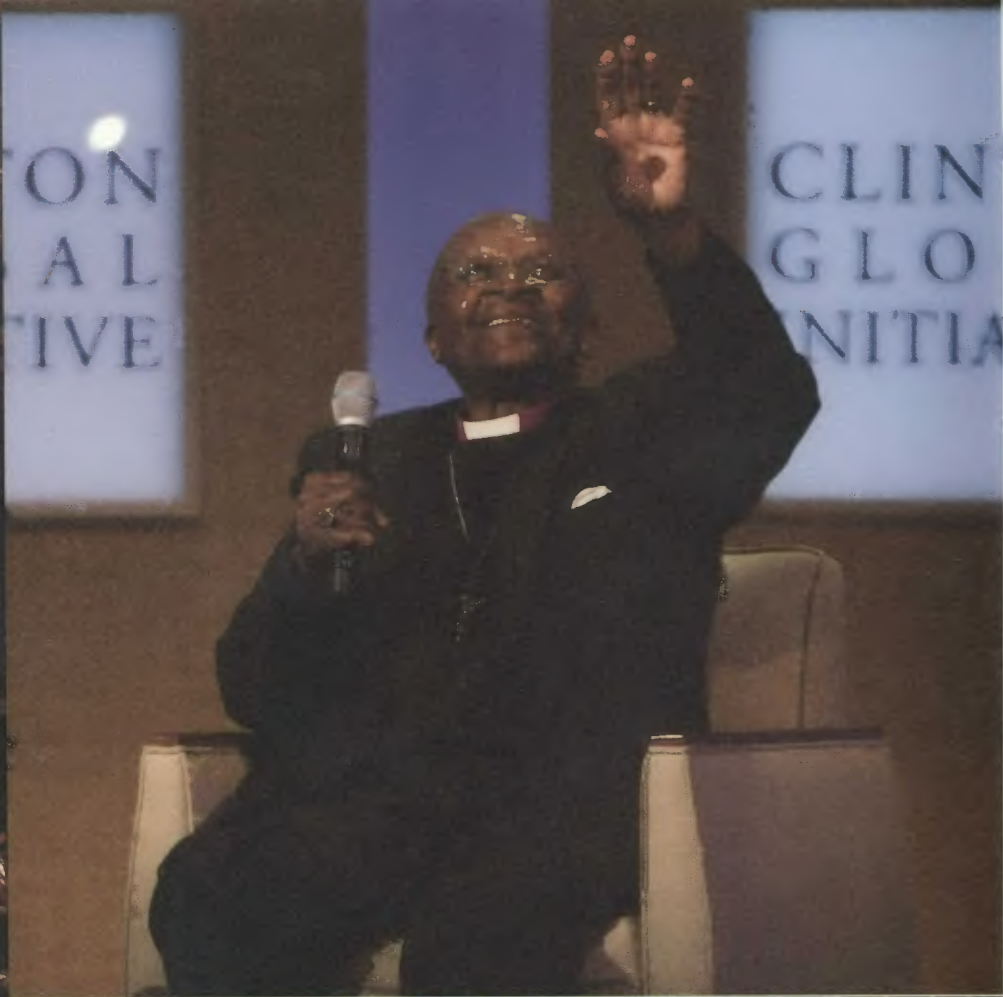


★ INSPIRATION

★ NETWORKING

★ KNOWLEDGE BUILDING

★ COLLABORATION





"THE POWER OF CGI BEGINS WITH THE ESSENTIAL COMBINATION OF BUSINESS, GOVERNMENT, AND CIVIL SOCIETY."

MUHTAR KENT, CHAIRMAN AND CEO, THE COCA-COLA COMPANY

CGI is where leaders come to meet, share, learn, and take action. Members include CEOs of the world's largest companies, leading NGOs and foundations, government representatives from around the world, and prominent individual philanthropists.

CGI provides a variety of forums and avenues for these diverse members to intersect and have the crucial conversations necessary to take action.

CREATING CONNECTIONS

- › **Cross-Sectoral:** The diverse CGI community offers a unique opportunity for members to interact with individuals across all sectors and industries.
 - › **Broad Topics:** Large gatherings connect like-minded peers in spaces such as technology and global health.
 - › **Specific Issues:** Focused small-group engagements convene members and implementation partners in their particular space.
 - › **Year-Round Opportunities:** CGI fosters action through a rich calendar of ongoing dialogue and gatherings.
 - › **Dedicated Staff:** The CGI staff work closely to identify and enhance connections between CGI members, thereby aiding effective collaboration.
-



★ NETWORKING

★ KNOWLEDGE BUILDING

★ COLLABORATION



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CGI has been
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LEARNING

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SHARING WHAT WORKS AND LEARNING FROM ACCOMPLISHED INNOVATORS.

CGI has been called a “forest of ideas.” Members provide each other with a constant flow of new solutions and lessons learned. Industry leaders analyze their most effective programs, fresh voices put forth innovative approaches, and established experts debate different interventions. At CGI, knowledge building creates the foundation for informed action, collaboration, and partnership.

A critical function of the CGI model is progress reporting, which holds members accountable for their commitments. It also helps identify projects that need assistance and successful practices to be shared with the CGI community.

LEARNING FROM FELLOW CGI MEMBERS

- › **Scalable Models:** At the 2008 Mid-Year Meeting, Martin Burt presented the “Education That Pays For Itself” model of creating schools that teach entrepreneurship to disadvantaged rural youth.
 - › **Cutting-Edge Approaches:** At the 2011 Annual Meeting, Mikkel Vestergaard Frandsen shared his successful commitment that uses carbon finance to provide access to clean water in Africa.
 - › **Best Practices and Lessons Learned:** In a Keynote Address at the 2010 Annual Meeting, Governor Jennifer Granholm analyzed job creation in Michigan and provided key takeaways for other local and national governments.
-



★ KNOWLEDGE BUILDING

★ COLLABORATION

FEATURED COMMITMENT: EMPOWERING HAITIANS THROUGH CONNECTED CITIES, 2010



EKTA + INVENEO

2009 CGI Annual Meeting: The EKTA Foundation meets Inveneo. They decide to collaborate in Haiti, where Inveneo has not worked.



JAN 2010: A 7.0.-magnitude earthquake strikes near Port-au-Prince, Haiti.

+ NETHOPE



JAN 2010: NetHope asks Inveneo to create a wireless broadband network in Port-au-Prince. Inveneo asks EKTA to partner.

Summer 2010: EKTA and Inveneo decide to bring wireless broadband to rural Haiti.

JAN 2010: EKTA and Inveneo enhance their partnership at the CGI Haiti Action Network meeting.*



JAN 2010: The network begins to operate and provides connectivity to major emergency relief organizations and NGOs.



+ MICROSOFT

2010 CGI Annual Meeting: Microsoft meets Inveneo and offers to build computer labs so rural schools can access the network.



2010 CGI Annual Meeting: "Empowering Haitians Through Connected Cities" commitment is announced.

+ HEWLETT-PACKARD



JAN 2011: To date, ten CGI partner organizations have joined the commitment.

OCT 2010: Hewlett-Packard joins the commitment to provide planning support and equipment for the computer labs.

*Through the CGI Haiti Action Network, Inveneo now provides services and partners with a number of Haiti NGOs, such as Fonkoze and Digicel Foundation.

RESULTS TO DATE



★ Port-au-Prince
● Indicates areas of connectivity

80

RURAL
ORGANIZATIONS
CONNECTED

52

LOCAL
ENTREPRENEURS
EMPLOYED

13

COMPUTER
LABS
BUILT

"EVERY PARTNERSHIP DISCOVERED... CAN HAVE A DIRECT IMPACT ON THE LIVES OF MILLIONS."

NELSON MANDELA, *FORMER PRESIDENT OF THE REPUBLIC OF SOUTH AFRICA*
2006 CGI ANNUAL MEETING

The CGI environment is built to create and support partnerships. Some develop organically from networking, while others grow through issue-specific member gatherings or CGI staff facilitation. Spurred by a collective sense of urgency and shared responsibility, CGI members collaborate to best leverage their unprecedented combination of influence, expertise, and passion.

Belief in collaborative change — cross-sectoral partnerships that spur progress and renewal — is the driving force behind the work of the CGI community.

Together, we can do more.

★ COLLABORATION



CGI MEMBER ORGANIZATIONS

Accenture	The Ford Foundation	The Rockefeller Foundation
AFL-CIO	General Mills, Inc.	Save the Children
Alcoa Inc.	Grameen Bank	Skoll Foundation
American Cancer Society	Habitat for Humanity	Standard Chartered Bank
American Federation of Teachers	International	Starkey Hearing Foundation
Amnesty International	Heineken N.V.	Teach for All
Barclays	IKEA Foundation	TIME Magazine
Best Buy Co., Inc.	ING Foundation	The Travelers Companies, Inc.
Bill & Melinda Gates Foundation	Inter-American Development Bank	UNESCO
Center for American Progress	International Rescue	UNICEF
Cisco	Committee	Unilever
Club of Madrid	Johnson & Johnson	UNITAID
The Coca-Cola Company	Kiva.org	United Nations Foundation
Council on Foreign Relations	Laureate International Universities	United Nations Population Fund
The Dow Chemical Company	Microsoft	United Parcel Service, Inc.
Duke Energy Corporation	The Nature Conservancy	USAID
The Economist	The New York Times	U.S. Department of State
The Elders	Nike Foundation	U.S. Green Building Council
Eli Lilly and Company	Oxfam International	Vital Voices Global Partnership
Environmental Defense Fund	Partners in Health	Walmart
Ericsson	PepsiCo	Western Union
Export-Import Bank	Procter & Gamble	The World Bank Group
of the United States	Rainforest Fund	PLUS MORE THAN 1,000 OTHERS
ExxonMobil	Robin Hood Foundation	



CLINTON GLOBAL INITIATIVE

1301 AVENUE OF THE AMERICAS, FL. 37, NEW YORK, NY 10019 / T: 212 397 2255 / F: 212 397 2256 / WWW.CLINTONGLOBALINITIATIVE.ORG



WILLIAM JEFFERSON CLINTON

April 29, 2009

The Honorable Lisa Jackson
Administrator
Environmental Protection Agency
1200 Pennsylvania Avenue, N.W.
Washington, D.C. 20460

Dear Lisa:

I am pleased to invite you to join me at the Fifth Annual Meeting of the Clinton Global Initiative (CGI), to be held in New York City on September 22-25, 2009.

Through four years of dedicated work, our members have shown that it is possible to foster productive partnerships among business, government, and civil society to transform communities and improve lives. In this uncertain time, we have an extraordinary opportunity to rebuild our economy to be not only sustainable, but also profitable for communities around the world. CGI members have made commitments, totaling more than \$46 billion, which have offered educational opportunities, financial assistance, health care, and environmental solutions to more than 200 million people in our world's most impoverished regions.

In September, the Fifth Annual Meeting will focus on the issue of worldwide financial security. Our global economy needs the cooperation of leaders from all corners of the world to further develop.

With your help, I know we can accomplish great things. I hope you will join me in New York this fall.

Sincerely,

A handwritten signature in cursive script, reading "Bill Clinton".

5th
ANNIVERSARY
CGI 2009 ANNUAL MEETING



CLINTON GLOBAL INITIATIVE



2009

CLINTON GLOBAL INITIATIVE
FIVE YEARS OF RESULTS





Inspiring Action.

Delivering Results.

CLINTON GLOBAL INITIATIVE
MEMBERSHIP INVITATION

CLINTON GLOBAL INITIATIVE
BILL, HILLARY & CHELSEA CLINTON FOUNDATION

2014 AUG 12 AM 11:25

OFFICE OF THE
EXECUTIVE SECRETARIAT

July 31, 2014

The Honorable Regina McCarthy
Administrator
Environmental Protection Agency
William Jefferson Clinton Building South
1200 Pennsylvania Avenue, N.W.
Room 3000, MC 1101A
Washington, D.C. 20460

Dear Gina:

As the Clinton Global Initiative continues with another year of innovation and action, I would be honored if you would join us once again for our tenth Annual Meeting, to be held in New York City September 21 - 24, 2014.

As you know, CGI is a community of international leaders dedicated to developing innovative solutions to some of the world's most pressing challenges. By building effective projects through partnership and creativity, members have made more than 2,800 commitments in over 180 countries, which are already transforming the lives of more than 430 million people globally.

To provide additional structure to our members' work, CGI organizes the year's programming around an annual theme. In celebration of the tenth Annual Meeting, the 2014 theme—"Reimagining Impact"—will expand on previous themes of "Designing for Impact" and "Mobilizing for Impact," exploring how members can measure and assess the outcomes of their commitments, celebrate success and learn from failure, and rethink their plans for more sustainable impact going forward.

Your past involvement with CGI has played an important role in our success, and I hope you will continue to be part of this work. Please RSVP to CGI's Government Relations Manager, Lauren Su, at +1.212.710.4417 or lauren.su@clintonglobalinitiative.org.

Sincerely,

